

BRIDGE TRUST



PROVIDING A BRIDGE FROM HOMELESSNESS



Annual Report 2016-2017

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Message from our Chairman

This report covers the financial year ending 31 March 2017; a year which once again saw a high level of demand for our service, continued efforts to enhance the quality of both our accommodation and support and ultimately a positive impact on those who we have helped. Significantly, this has been achieved against a backdrop of a difficult year financially as for the second consecutive year we experienced a significant downturn in our income which required us to make some difficult decisions resulting in the sale of one of our properties and the closure of two retail outlets. Despite the amount of time and effort it has taken to address this, it has not impacted on the successes we have had with our service users and their ability to ultimately move on into independence.

Applications into our service continued to be high and therefore occupancy of our accommodation saw another demanding year with just under 90% occupancy rates maintained. Having sold a property during the year we are now able to accommodate 4 less people which has been challenging, compounded by us only now having one property in Tonbridge; effectively halving our capacity in the town. We will only replace the house when our financial situation and the market conditions make it appropriate for us to do so. For the 23 residents we are now able to support we continue to meet our ultimate aim of moving people on into independence. 2016/17 saw us give 34 people accommodation with 15 moving on successfully (an 87% success rate); 14 of whom we continued to support over their first months of living independently.

The reduction in our income originated from the loss of our Tonbridge used furniture warehouse as far back as 2014. We subsequently tried to continue this work at a new site in Paddock Wood but unfortunately after 18 months at the new location and with no signs of the operation generating any surplus for the charity, we took the decision to close it. In addition we also closed one of our two charity shops which was also under-performing. These actions have removed the on-going running costs and by subsequently re-assigning the warehouse lease and with plans to sub-let the shop, we will have eliminated all the costs associated with these operations thereby protecting the Trust against any further on-going losses.

However, running the warehouse at a loss for 18 months impacted adversely on our Reserves as we needed to draw on them to meet the on-going costs of running our charitable activities. Hence the need to sell one of our houses to assist with our cash-flow and to bring our Reserves back up to their previous level.

The actions taken have greatly improved our end of year financial position, with the net house sale proceeds contributing to a total surplus of over £102,000. However, we still need to replace the income generated from the house and the original warehouse operation, both of which produced significant annual surpluses to help fund our charitable work.

During the year the government introduced the Homeless Reduction Act, which extends the duty of care and therefore the actions required by local authorities when dealing with homeless people to whom they have both a statutory and non-statutory duty, and it signals a positive step forward in our joint efforts to tackle homelessness. We wait to see how this will impact on the local homelessness situation when the legislation comes into force in late 2018.

Due to the actions taken by the Trust as outlined above, the Trust ended the year with a large surplus and 7 months operating costs as liquid Reserves. The Board have agreed to maintain this level of Reserves as a contingency against this risk of losing our statutory funding in the shape of our County Council support contracts and any further losses experienced from a subdued retail market.

Although the last year has seen the Trust face a difficult period, the decisive actions taken by the Board and management have shored-up our finances allowing our charitable work to continue unabated and we can face the years to come with more optimism when we expect to see the Trust move forward once again.

On a final note, those who attended our 2016 AGM will remember the moving account given by one of our residents who became homeless through a relationship breakdown. At the time of the AGM he had found a job as an assistant head teacher in Folkestone – a long commute from Tunbridge Wells! We received a letter from him recently to say that he would be moving on from the Trust as he had secured his “dream job” as a Housemaster in Brighton College, which comes with accommodation. His letter praised the help and support that the team at The Bridge Trust had given him, saying that without the Trust he would not be where he is today.

We have a lot of success with our residents andis outcome demonstrates what the Trust can achieve, giving people the opportunity to re-build their lives and move on into true independence.

Nicolas Heslop (Chairman)

What We Do

The Bridge Trust provides life-changing services to homeless people in our community; helping them turn their lives around so that they can move out of homelessness and into independent living.

We support single homeless adults, who fall outside of the statutory definition of being in “priority need” and therefore outside of the local authorities’ duty to house them. We work primarily, although not exclusively with people who have a connection to Kent, and particularly our local area of west Kent. We support both males and females who have support needs, from 18 years old up to retirement age and we give our support with professionalism, compassion, respect and understanding.



We believe in the basic human right for everyone to be given the opportunity to have a safe and secure home of their own. Our work therefore is to provide the essential services that someone may need as they journey over that bridge from homelessness to independence; helping, advising and assisting in any way we can. Each person we help is different and we tailor our support according to each individual’s needs.

Our work can only take place within the context of the financial resources we have available and a proportion of the funds we need is derived from our charitable activity – the accommodation and accompanying support we provide. Since 2003 the local authority has part-funded our work via support contracts, although the value of these has reduced in real terms for each of the past 6 years and has now been frozen again for the year to come. We submit monthly reports on our performance to Kent County Council and are proud that we consistently exceed our contractual commitments and best quality benchmarks. These contracts provide around ¼ of the income we need; the remainder we have to raise ourselves through accommodation charges, fundraising, our charity shop and charitable donations.

Supported Accommodation

“I would like to say a BIG THANK YOU for all your support and guidance while staying at the house. If it wasn't for you all I wouldn't be where I am now”.

The Bridge Trust has 5 properties providing shared accommodation for up to 23 people at one time. These are normal, residential properties in residential neighbourhoods. We believe that this approach is key to our success in helping homeless people reintegrate into the everyday life of the local and wider community in which they live. Each resident



has their own secure bedroom with their own fridge and many also have washing facilities. All other facilities of the house are shared with their house-



mates.

Each resident has their own Supported Housing Officer (SHO) who helps them work through whatever issues may have contributed to them becoming homeless and anything that may be a barrier to them gaining independence. These can be emotional, financial, substance dependencies, health, training, employment, general life skills, or more usually a mix of several of these.

A Support Plan is agreed with them, setting shorter-term goals which are tracked together to reach longer-term aspirations. This is revisited and reviewed regularly, with progress discussed, actions agreed and plans made for the next steps in their journey. The SHOs can also facilitate access to outside support agencies and community organisations such as careers advisors and coaches, mental health professionals, debt advisors and so forth. We empower residents to enable them to fulfil their potential and re-establish direction in their lives.



Although residents can be with us for up to 2 years, the average stay in one of our houses is around 14 months so in any one year we typically support between 30 and 45 people. When a resident is ready to live independently we help them find their new accommodation and can continue to support them once they have moved-on, through our Supported Move-on scheme.

Supported Move-on (Re-settlement)

“With outstanding support from all employees of The Bridge Trust I have secured my dream job which comes with accommodation. May I express my sincerest thanks and total respect for the Trust and their consistently outstanding support and encouragement. There is no doubt that without such support I would be nowhere near where my life is now”.

We don't only support residents when they are living with us, but we also provide further support when they move-on from us into their own accommodation. We can give continuity of support through what can be a difficult time for someone – sometimes living on their own for the first time. We can provide a move-on pack of essential provisions and equipment, along with some furniture provided through grant funding.

This support gives people the best possible chance to make that transition to the next stage of their lives and gives them confidence as they adjust to a new set of challenges.

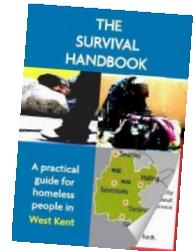
Advice



In recent years, statutory funding to give advice to single, homeless people has been directed to other organisations and in addition the Homelessness Reduction Act due to be implemented in April 2018 will give further duties on local authorities to give advice and guidance to non-statutory homeless people.

However, if anyone comes to us for advice we don't turn them away and this can often lead to an application into our own accommodation. If we are unable to help people ourselves we always try to connect them to other agencies we work with.

In 2010 we published the first edition of our Survival Handbook, for street homeless people which gives details of all the organisations in west Kent that offer not only advice, but practical help such as showers and food, as well as where they can apply for accommodation. The 4th edition of our Handbook will be published in 2017.



Homelessness Prevention

Homeless mediation can work for any relationships where conflict threatens living arrangements; particularly effective in situations involving younger people. When there is family conflict that leads to homelessness, the ideal solution is often (with some exceptions) for the person to return to their family home. We offer the opportunity for any parties in conflict, whether young or old to sit down in neutral territory to listen, talk and communicate. This is often all it takes to reach a workable understanding.

Outcomes

Quantitative Outcomes

| | 15/16 | 16/17 |
|---|------------|------------|
| Applicants | | |
| No. of homeless people coming to us for help and advice | 180 | 118 |
| No. of people who applied for accommodation with us | 141 | 150 |
| No. suitable for accommodation | 34 | 32 |
| No. accepted into our accommodation | 24 | 23 |
| Residents | | |
| No. of people in our accommodation throughout the year | 40 | 34 |
| % Residents finding voluntary work | 22% | 12% |
| % Residents finding employment | 35% | 62% |
| % Residents in education or training | 20% | 9% |
| No. of residents who moved-on from us | 13 | 15 |
| No. supported through our Supported Move-on scheme | 11 | 14 |
| Total No. of homeless people helped | 259 | 215 |

Quality Outcomes

The headline statistics above give an indication of the outcomes that have been achieved for the people we have helped over the past 2 years. From those the *“Number accepted into our accommodation”* shows how many previously homeless people we gave a home to. The *“Number of residents who moved on from us”* shows those who we have moved on into secured, independent accommodation – the ultimate goal.

However, between someone moving in with us and then moving on from us, lies a significant amount of work and achievements for both the Trust and the homeless people we work with. The following pages show some of our “qualitative outcomes” which we have achieved with our residents. Often referred to as “soft” outcomes, these give a glimpse of the significant achievements which underpin those headline statistics – the work that takes place with a client on their journey through our service and then on into independence.

Welfare Benefit Support



Although not ultimately wanting our residents to become benefit dependent, by supporting residents to claim the benefits they are legally entitled to, we seek to relieve them of some of the stress poverty can bring.

| | |
|---|------|
| Received support to obtain correct benefits | 14 |
| Received correct benefits | 14 |
| | 100% |

Debt Support



Many of our residents come to us with debts often as a result of poor budgeting skills, impulsive purchasing habits and a weak understanding of e.g. loan interest rates. As a consequence, they often feel that their lives are out of their control. We support clients in developing better budgeting skills and support our residents to work with partner agencies who can negotiate with creditors.

| | |
|---------------------------------|-----|
| Received support to reduce debt | 12 |
| Debt reduced at time of leaving | 8 |
| | 67% |

Choice, Control and Involvement



A key part of most residents' journey is to gain enough confidence to make choices about and take control of their own lives again, or sometimes for the first time.

| | |
|--|------|
| Received support in developing confidence and ability to have greater choice and/or control and/or involvement | 25 |
| Had more choice and/or control and/or involvement during residence | 25 |
| | 100% |

Employment Support



Benefit dependency clearly has a negative impact on the quality of residents' lives and we aim to minimise that dependency. Part of this aim to help residents become independent is to encourage them to obtain and sustain paid work. To that end we help them develop skills such as CV writing, interview techniques, even sourcing suitable clothes for interviews and equipment for employment, and providing short term grants for travel to work.

| | |
|--|-----|
| Received support to obtain paid work | 12 |
| Participated in paid work during period of residence | 10 |
| | 83% |

Substance Misuse



Substance misuse can impact heavily on an individual, their friends and family and the community around them. We aim to minimise this impact by supporting residents to access appropriate external agencies and working with those agencies.

| | |
|---|-----|
| Received support to better manage substance misuse issues | 8 |
| Managing substance misuse issues better during residence | 4 |
| | 50% |

Criminal Activity



Notwithstanding the negative effect on the community of criminal behaviour there is also the negative effect on the individual concerned to be considered. We support residents in breaking the cycle of repeat offending so that they may lead more productive and fulfilled lives.

| | |
|--|-----|
| Received support to comply with statutory orders and related processes in relation to offending behaviours | 2 |
| Compliant with statutory orders and related processes at time of leaving | 1 |
| | 50% |

Summary

The above figures show that The Bridge Trust has a positive impact on the quality of its residents' lives throughout their journey with us. Although the degree to which we are able to have a positive impact varies with certain issues (such as substance misuse for example) you can clearly see that our residents' lives are improved by our support.

They are:

- subject to less financial stress from low incomes and/or debt
- more likely to be in employment providing them with more money, meaningful activity and the associated enhancements to feelings of self-worth
- more likely to be in a situation where they can gain useful skills through education, training or volunteering
- better able to make social contacts through work, training etc. as well as by participating in activities with others
- more likely to be able to break the chain of offending behaviour to the advantage of themselves and the community
- able to access emotional support from friends and family
- less likely to suffer the negative impacts of physical or mental health issues or of substance misuse
- less likely to harm themselves or others or be subject to harm from others
- more likely to be an active participant in shaping their lives and the community around them.

Major Achievements

As with any business – charity or otherwise, not everything we want or plan to do is always possible, but amongst the inevitable struggles and setbacks it is often a useful reminder to look at some of the major projects and programmes we have implemented and what we have achieved over the past year.

Accommodation

- Implemented a new housing quality standard based on the government's Decent Homes Standard
- Continued our programme of internal redecorations throughout our accommodation with redecorated bedrooms and common areas and replacement wooden flooring
- Replaced the kitchen in one of our houses

Support

- Moved 15 people on from homelessness into independent accommodation
- Conducted Tenancy Training Workshops for 28 residents
- Continued to provide staff training on Support related issues including domestic abuse and mental health

Finance and Administration

- Reduced the Trust's costs by around £85,000 per annum by closing non profit-making retail outlets, renegotiated utility, IT and insurance and other service contracts
- Invested further funds into 2 charity Unit Trusts to increase our return on investment from our free reserves
- Continued to hold around 7 months of operating costs in Reserves

Fundraising

- Increased income from charitable donations by £26,000 (32%). (Not including grants and events income)
- Ran our inaugural Quiz Night raising £1,500, and participated in our 4th successive Dragonboat event raising £1,200
- Gained a £50,000 grant spread over 2 years, from Lloyds Bank Foundation to help us through our difficult financial period whilst we take remedial action

Retail Outlets

- Closed two non-profit making outlets thereby reducing total on-going monthly running costs by 16%
- Refurbished/redecorated our remaining charity shop

Trustees' Report

The trustees (who are also directors of the company for the purposes of the Companies Act) present their report and the audited financial statements of The Bridge Trust Corporation for the year ended 31 March 2017.

The Trustees confirm that the report and financial statements of the charity comply with the current statutory requirements, the requirements of the company's governing document, and the provisions of "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2015) (Charities SORP (FRS 102)).

Reference and Administrative Details

The Trust employed 15 staff during the year; 8 full-time and 7 part-time. In addition, at least 10 volunteers assist in the running of our shop and helping at the Trust's office and at fundraising events.

Structure, Governance and Management

The Bridge Trust Corporation is a charitable company limited by guarantee and was established in October 1995. It is governed by up to 20, but not less than 4 Trustees in accordance with the Articles of Association. In the year to 31 March 2017 there were 5 trustees, who are responsible for the overall direction and strategic management of the organisation.

They are elected at the Annual General Meeting (AGM) and can hold office until the second AGM following their appointment when they are eligible for reappointment. Trustees are recruited to

ensure the charity has access to a comprehensive range of skills and on the basis of the specific needs of The Bridge Trust.

The Trustee Board:

- elects to hold an Annual General Meeting, inviting all its Members, supporters, stakeholders and any interested members of the public
- meets a minimum of 4 times a year where decisions are made relating to strategic issues affecting the charity
- confirms that they have, in administration of the charity, paid due regard to the public benefit guidance published by the Charity Commission.

Vision, Mission and Strategy

Our Vision: Founded on Christian principles, we work to alleviate homelessness by giving people the opportunity to have a home.

Our Mission: To provide single, homeless adults with the best accommodation, support and related services that will empower them to move on into independent living.

Our Strategy: The Trust's strategies are approved by the Board of Trustees and are reviewed on a regular basis.

Significant Achievements

The Trust continues to provide public benefit by meeting its core objective and during the year provided supported accommodation for up to 27 single homeless adults within 6 properties. The Trust continued to work, often with other community-based organisations, to provide the quality of support that single homeless people need to achieve sustained independence.

We provide an in-house Tenancy Training programme to better prepare people for moving-on and some other agencies have expressed interest in us delivering it for their residents. Our Resource Centre continues to provide a valuable contribution to our residents with access to internet P.C's, with accompanying guidance on CV's, letter-writing and job searches and the opportunity to maintain their social networks. During the period we accommodated a total of 34 homeless people and saw 15 people move-on into independence.

We have implemented a quality standard for our accommodation, based on the government's "Decent Homes Standard", which although does not apply directly to supported accommodation like ours, we believe to be best practice against which we can self-assess to ensure the quality of our accommodation.

Membership of Statutory Bodies and Community Groups

The Bridge Trust seeks to be an active member of the West Kent community, lobbying and raising awareness of homelessness issues where appropriate. In particular we are active members of the Tonbridge & Malling Local Strategic Partnership, the Tonbridge Forum, the West Kent Homelessness Strategy Group, West Kent Partnership Housing Sub-

Group, KCC Supporting People Providers Forum and West Kent Private Landlord's Forum. We also hold membership with Homeless Link, National Council for Voluntary Organisations, Regional Action and Involvement South East, Imago, the Sevenoaks Chamber of Commerce and Industry, and regularly attend various business networking groups.

Financial Review

Income:

Total income for the year increased from £457,930 in 2016, to £653,892 which included £194,899 profit from the sale of our Shipbourne Road house.

The principal sources of income are:

Supported Accommodation (arising from Licence and Support charges):

Decreased from £266,003 in 2016 to £254,667

Donations and Grants:

Increased from £99,011 in 2016 to £146,637

Retail Outlets:

Decreased from £92,164 in 2016 to £56,045

Other Income (arising from the sale of one freehold property):

Increased from £Nil in 2016 to £194,899

Expenditure:

The Trust decreased its expenditure this year from £585,083 in 2016 to £553,588

The principal areas of expenditure are:

Charitable Activities (arising from providing accommodation and support services):

Increased from £320,161 in 2016 to £328,991

Raising Funds (grants and donations):

Decreased from £36,939 in 2016 to £31,914

Charity retail operations:

Decreased from £227,983 in 2016 to £192,683

Retail Operations

During the year we have rationalised our retail operations by closing two outlets; one shop and our furniture warehouse. Any non-charitable operations need to contribute a surplus to use for our charitable work and we will continue to review our remaining retail operations to ensure this happens. The retail operation is part of the charity and not an independent or subsidiary trading company.

Fundraising, PR and Marketing

The Trust employs one full-time member of staff and together with one other member of the operational team and the Chief Executive, work to raise charitable funds for the our work. The Chief Executive takes the lead in all Fundraising, Marketing and PR activities.

Reserves

The reserves are established over time through an accumulation of net incoming resources from the charity's activities. They are available to fund revenue or capital expenditure and are also a contingency against anticipated future funding shortfalls.

The Trust, having acknowledged the risk of losing its statutory funding via Kent County Council's Support contracts, had over the past years accumulated liquid reserves to mitigate against this eventuality. During the past 2 years these had been eroded to allow us to support our retail operations but, following the sale of one of our freehold properties our liquid reserves of £262,596 at the end of the year were once again within the policy

of being between 3 and 6 months of operating costs.

Plans for the Future

Our plans for the future are set out in our rolling three-year Business Plans, which are reviewed annually by the staff, our service users and the Board. We now publish our Business Plans on our website at www.thebridgetrust.org.uk. Our plans acknowledge the continued pressure we will have on our funding, our determination to provide excellent accommodation and support to our residents and the continued impact of welfare reforms upon our current and future clients.

We continue to concentrate our efforts on our core service of providing supported accommodation, although having sold one house this brings our total capacity down from 27 to 23.

We have continued our work to gain further external accreditation of the efficiency and effectiveness of our organisation via the Charities Evaluation Service's "PQASSO" programme and are also working towards the Kent Healthy Business Award, both of which we intend to apply for accreditation in the coming year.

Trustees' Responsibilities

The Trustees (who are also directors of the charity for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees must not approve the financial statements

unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP FRS 102;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of Disclosure to Auditors

So far as the Trustees are aware, there is no relevant audit information which has not been disclosed to the charity's auditors. They have taken all the steps that they ought to have taken as trustees in order to make themselves aware of any matters which would be relevant for audit purposes, and to ensure that such information has been communicated to the charity's auditors.

Auditors

A resolution for the appointment of auditors will be put to the Annual General Meeting.

This report has been prepared in accordance with the provisions applicable to small companies subject to the small companies' regime in Part 15 of the Companies Act 2006.

This Report was approved by the board of Trustees on 17th August 2017 and signed on their behalf by Nicolas Heslop, Chairman.

Summarised Financial Statements

Summary Statement of Financial Activities for the Year Ended 31 March 2017

| | Restricted Funds 2017 | Unrestricted Funds 2017 | Total 2017 | Total 2016 |
|---|--------------------------|----------------------------|----------------|------------------|
| Income from: | | | | |
| Donations and grants | 27,600 | 119,037 | 146,637 | 99,011 |
| Charitable Activities: | | | | |
| Supported Accommodation | - | 254,667 | 254,667 | 266,003 |
| Other trading activities: | | | | |
| Retail Outlets | - | 56,045 | 56,045 | 92,164 |
| Investment Income | - | 1,644 | 1,644 | 752 |
| Other income | - | 194,899 | 194,899 | - |
| Total income | 27,600 | 626,292 | 653,892 | 457,930 |
| Expenditure on: | | | | |
| Raising funds | - | 224,597 | 224,597 | 264,922 |
| Charitable Activities | 31,125 | 297,866 | 328,991 | 320,161 |
| Total expenditure | 31,125 | 522,463 | 553,588 | 585,083 |
| Net gains on investments | - | 2,415 | 2,415 | 410 |
| Net income/(expenditure) and net movement in funds | (3,525) | 106,244 | 102,719 | (126,743) |
| Reconciliation of funds: | | | | |
| Total funds bought forward | 4,125 | 396,104 | 400,229 | 526,972 |
| Total funds carried forward | 600 | 502,948 | 502,948 | 400,229 |

Summarised Balance Sheet as at 31 March 2017

| | 2017 | 2016 |
|--|----------------|----------------|
| Fixed assets | | |
| Tangible assets | 178,327 | 214,629 |
| Investments | 62,025 | 20,010 |
| | <u>240,352</u> | <u>234,639</u> |
| Current assets | | |
| Debtors | 35,746 | 47,281 |
| Cash at bank and in hand | 247,931 | 135,638 |
| | <u>283,677</u> | <u>182,919</u> |
| Liabilities | | |
| Creditors: amounts falling due within one year | (21,081) | (17,329) |
| Net current assets | 262,596 | 165,590 |
| Total net assets | 502,948 | 400,229 |
| The funds of the charity | | |
| Restricted funds | 600 | 4,125 |
| Unrestricted funds | 502,348 | 396,104 |
| Total Funds | 502,948 | 400,229 |

Income and Expenditure at a Glance

Income

| | | | |
|-------------------------|-----------------|---|--------|
| Donations and Grants | £146,637 |  | 22.42% |
| Retail Outlets | £56,045 |  | 8.57% |
| Supported Accommodation | £254,667 |  | 38.95% |
| Other Income | £194,899 |  | 29.81% |
| Investment Income | £1,644 |  | 0.25% |
| TOTAL | £653,892 | | |

Expenditure

| | | | |
|-----------------------|-----------------|---|--------|
| Raising Funds | £224,597 |  | 40.58% |
| Charitable Activities | £328,991 |  | 59.42% |
| TOTAL | £553,588 | | |

Trustees Statement on the Summarised Financial Statements

The summarised financial statements are an extract from the statutory annual report and financial statements of The Bridge Trust Corporation for the year ended 31 March 2017 and which have been audited by Lindeyer Francis Ferguson Limited. The full annual report and financial statements were approved by the trustees and signed on their behalf on 17 August 2017 and will be submitted to the Charity Commission and Companies House. A copy of the Company's full annual report and financial statements can be obtained, free of charge, from Mr J Handley, 17A Quarry Hill Road, Tonbridge, Kent, TN9 2RN.

The auditor has issued unqualified reports on the full financial statements and on the consistency of the Trustees Report with those financial statements.

Independent Auditor's Statement to the Trustees of The Bridge Trust Corporation

We have examined the summarised financial statements for the year ended 31 March 2017 set out on pages 15 and 16.

Respective responsibilities of the Trustees and auditors

The Trustees have accepted responsibility for preparing the summarised financial statements.

Our responsibility is to report to you our opinion on the consistency of the summarised financial statements with the full financial statements and the Report of the Trustees.

Our report on the company's full financial statements describes the basis of our opinion on those financial statements and on the Report of the Trustees.

Opinion on summarised financial statements

In our opinion the summarised financial statements are consistent with the full annual financial statements and the Report of the Trustees of The Bridge Trust Corporation for the year ended 31 March 2017.

Lindeyer Francis Ferguson Limited
Chartered Accountants
Statutory Auditors

North House
198 High Street
Tonbridge
Kent
TN9 1BE

Date: 01 September 2017

Our Charity Shop – Raising Money for our Work

The Bridge Trust relies on the support of the local community to help us raise around half of the funds we need to continue our charitable work.

As part of this we run a charity shop in Tunbridge Wells. With the support from our local community we expect the shop to not only raise much needed funds, but also provide a valued service to local shoppers by providing affordable, quality goods.



Our Tunbridge Wells shop in Camden Road is an excellent place to visit for the usual and sometimes unusual and high quality items. We sell books, DVDs and CDs, small furniture items, pictures, toys and games, electrical items and other bric a brac.



We are always looking for quality donations and willing volunteers to join our teams. Please do get in touch by visiting either shop or by giving us a call on 01732 368363

Patrons

The Rt Rev James Langstaff, Bishop of
Rochester
The Rt Rev John Hine, Auxiliary Bishop for
Archdiocese of Southwark
Tim Haynes, Headmaster, Tonbridge
School
Mrs Sue Aldred
Tom Tugendhat OBE, MP

Directors / Trustees

Nicolas Heslop (Chairman)
David Glynn (Vice Chairman)
Bruce Pugsley FCA
Gemma Levett
Peter Lowe

John Handley (Chief Executive and
Company Secretary)

Retail Outlets

Bridge Revivals – Gifts & Treasures
43-45 Camden Rd
Tonbridge Wells,
Kent TN1 2QE
T 01892 526308
Open:
Monday 12.00am to 4.00pm. Tuesday to
Saturday, 10.00am to 4.00pm

Registered (Head) Office

17A Quarry Hill Road, Tonbridge,
Kent TN9 2RN

T 01732 368363

E info@thebridgetrust.org.uk

Open:

Monday to Friday, 9.00am to 5.00pm

 @bridgetrust1

 facebook.com/thebridgetrust

www.thebridgetrust.org.uk

Registered Charity No: 1050291

Registered Company No: 3111576